The Decision Model The bestselling first edition of this influential resource has been incorporated into the curriculum at forward thinking colleges and universities, a leading vocational technical institute, many in-house corporate continuous improvement approaches, and the United Nations’ headquarters. Providing a complete and
accessible introduction to process maps, The Basics of Process Mapping, Second Edition raises the bar on what constitutes the basics. Thoroughly revised and updated to keep pace with recent developments, it explains how relationship maps, cross-functional process maps (swimlane diagrams), and flowcharts can be used as a set to provide different views of work. New in the Second Edition: Four new chapters and 75 new graphics An introduction to the concepts of flow and waste and how both appear in knowledge work or business processes A set of measures for flow and waste A discussion of problematic features of knowledge work and business processes that act as barriers to flow Seven principles* and 29 guidelines for improving the flow of knowledge work A detailed (actual) case study that shows how one organization applied the principles and guidelines to reduce lead time from an average of 28 days to 4 days Unlike "tool books" or "pocket guides" that focus on discrete tools in isolation, this text use a single comprehensive service work example that integrates all three maps, and illustrates the insights they provide when applied as a set. It contains how to procedures for creating each type of map, and includes clear-cut guidance for determining when each type of map is most appropriate. The well-rounded understanding provided in these pages will allow readers to effectively apply all three types of maps to make work visible at the organization, process, and job/performer levels. *The Seven principles are integrated into Version 3 of the body of knowledge used for Lean certification by the ASQ/AME/SME/SHINGO Lean Alliance. This is the first publication of those principles and guidelines.

Business Process Management This fifth edition continues to build upon previous issues with it hands-on approach to systems analysis and design with an even more in-depth focus on the core set of skills that all analysts must
possess. Dennis continues to capture the experience of developing and analysing systems in a way that readers can understand and apply and develop a rich foundation of skills as a systems analyst.

Fowler The Complete Business Process Handbook is the most comprehensive body of knowledge on business processes with revealing new research. Written as a practical guide for Executives, Practitioners, Managers and Students by the authorities that have shaped the way we think and work with process today. It stands out as a masterpiece, being part of the BPM bachelor and master degree curriculum at universities around the world, with revealing academic research and insight from the leaders in the market. This book provides everything you need to know about the processes and frameworks, methods, and approaches to implement BPM. Through real-world examples, best practices, LEADing practices and advice from experts, readers will understand how BPM works and how to best use it to their advantage. Cases from industry leaders and innovators show how early adopters of LEADing Practices improved their businesses by using BPM technology and methodology. As the first of three volumes, this book represents the most comprehensive body of knowledge published on business process. Following closely behind, the second volume uniquely bridges theory with how BPM is applied today with the most extensive information on extended BPM. The third volume will explore award winning real-life examples of leading business process practices and how it can be replaced to your advantage. Learn what Business Process is and how to get started Comprehensive historical process evolution In-depth look at the Process Anatomy, Semantics and Ontology Find out how to link Strategy to Operation with value driven BPM Uncover how to establish a way of Thinking, Working, Modelling and Implementation Explore comprehensive Frameworks,
Methods and Approaches How to build BPM competencies and establish a Center of Excellence Discover how to apply Social BPM, Sustainable and Evidence based BPM Learn how Value & Performance Measurement and Management Learn how to roll-out and deploy process Explore how to enable Process Owners, Roles and Knowledge Workers Discover how to Process and Application Modelling Uncover Process Lifecycle, Maturity, Alignment and Continuous Improvement Practical continuous improvement with the way of Governance Future BPM trends that will affect business Explore the BPM Body of Knowledge

Business Process Management This textbook covers the entire Business Process Management (BPM) lifecycle, from process identification to process monitoring, covering along the way process modelling, analysis, redesign and automation. Concepts, methods and tools from business management, computer science and industrial engineering are blended into one comprehensive and inter-disciplinary approach. The presentation is illustrated using the BPMN industry standard defined by the Object Management Group and widely endorsed by practitioners and vendors worldwide. In addition to explaining the relevant conceptual background, the book provides dozens of examples, more than 230 exercises - many with solutions - and numerous suggestions for further reading. This second edition includes extended and completely revised chapters on process identification, process discovery, qualitative process analysis, process redesign, process automation and process monitoring. A new chapter on BPM as an enterprise capability has been added, which expands the scope of the book to encompass topics such as the strategic alignment and governance of BPM initiatives. The textbook is the result of many years of combined teaching experience of the authors, both at the
undergraduate and graduate levels as well as in the context of professional training. Students and professionals from both business management and computer science will benefit from the step-by-step style of the textbook and its focus on fundamental concepts and proven methods. Lecturers will appreciate the class-tested format and the additional teaching material available on the accompanying website.

Business Process Management Design Guide: Using IBM Business Process Manager IBM® Business Process Manager (IBM BPM) is a comprehensive business process management (BPM) suite that provides visibility and management of your business processes. IBM BPM supports the whole BPM lifecycle approach: Discover and document Plan Implement Deploy Manage Optimize. Process owners and business owners can use this solution to engage directly in the improvement of their business processes. IBM BPM excels in integrating role-based process design, and provides a social BPM experience. It enables asset sharing and creating versions through its Process Center. The Process Center acts as a unified repository, making it possible to manage changes to the business processes with confidence. IBM BPM supports a wide range of standards for process modeling and exchange. Built-in analytics and search capabilities help to further improve and optimize the business processes.

This IBM Redbooks® publication provides valuable information for project teams and business people that are involved in projects using IBM BPM. It describes the important design decisions that you face as a team. These decisions invariably have an effect on the success of your project. These decisions range from the more business-centric decisions, such as which should be your first process, to the more technical decisions, such as solution analysis and architectural considerations.
Business Process Management

Bpmn 2.0 Distilled Creating business process models that can be shared effectively across the business - and between business and IT - demands more than a digest of BPMN shapes and symbols. It requires a step-by-step methodology for going from a blank page to a complete process diagram. It also requires consistent application of a modeling style, so that the modeler's meaning is clear from the diagram itself. Author Bruce Silver explains not only the meaning and proper usage of the entire BPMN 2.0 palette, but calls out the working subset that you really need to know. He also reveals the hidden assumptions of core concepts left unexplained in the spec, the key to BPMN's deeper meaning. The book addresses BPMN at three levels, with primary focus on the first two. Level 1, or descriptive BPMN, uses a basic working set of shapes and symbols to meet the needs of business users doing process mapping. Level 2, or analytical BPMN, is aimed at business analysts and architects. It takes advantage of BPMN's expressiveness for detailing event and exception handling, key to analyzing and improving process performance and quality. Level 3, or executable BPMN, is brand new in BPMN 2.0. Here the XML underneath the diagram shapes becomes an executable design can be deployed to a process engine to automate the process. The method and style detailed in the book aligns these three levels, facilitating business-IT collaboration throughout the process lifecycle. Inside the book you'll find discussions, illustrated with over 100 examples, about: The questions BPMN asks, and does not ask The meaning of basic concepts like starting and completing, sending and receiving, waiting and listening Subprocesses and hierarchical modeling style The five basic steps in creating Level 1 models Event and exception-handling patterns Branching and merging patterns Level 2
modeling method Elements of BPMN style: element usage and diagram composition

BIM Handbook Business process management is usually treated from two different perspectives: business administration and computer science. While business administration professionals tend to consider information technology as a subordinate aspect in business process management for experts to handle, by contrast computer science professionals often consider business goals and organizational regulations as terms that do not deserve much thought but require the appropriate level of abstraction. Matthias Weske argues that all communities involved need to have a common understanding of the different aspects of business process management. To this end, he details the complete business process lifecycle from the modeling phase to process enactment and improvement, taking into account all different stakeholders involved. After starting with a presentation of general foundations and abstraction models, he explains concepts like process orchestrations and choreographies, as well as process properties and data dependencies. Finally, he presents both traditional and advanced business process management architectures, covering, for example, workflow management systems, service-oriented architectures, and data-driven approaches. In addition, he shows how standards like WfMC, SOAP, WSDL, and BPEL fit into the picture. This textbook is ideally suited for classes on business process management, information systems architecture, and workflow management. This 3rd edition contains a new chapter on business decision modelling, covering the Decision Model and Notation (DMN) standard; the chapter on process choreographies has been streamlined, and numerous clarifications have been fetched throughout the book. The accompanying website www.bpm-book.com contains further information and additional teaching
material.

Dimensional Modeling: In a Business Intelligence Environment Case management is a branch of business process management dealing with unstructured processes. CMMN is a business-oriented language for case models, both descriptive and executable. This book shows how to use CMMN to create case models in which the logic is both clear from the printed diagrams and executable on a business automation platform.

BPMN Method and Style The Systems Modeling Language (SysML) extends UML with powerful systems engineering capabilities for modeling a wider spectrum of systems and capturing all aspects of a system's design. SysML Distilled is the first clear, concise guide for everyone who wants to start creating effective SysML models. (Drawing on his pioneering experience at Lockheed Martin and NASA, Lenny Delligatti illuminates SysML's core components and provides practical advice to help you create good models and good designs. Delligatti begins with an easy-to-understand overview of Model-Based Systems Engineering (MBSE) and an explanation of how SysML enables effective system specification, analysis, design, optimization, verification, and validation. Next, he shows how to use all nine types of SysML diagrams, even if you have no previous experience with modeling languages. A case study running through the text demonstrates the use of SysML in modeling a complex, real-world sociotechnical system. Modeled after Martin Fowler's classic UML Distilled, Delligatti's indispensable guide quickly teaches you what you need to know to get started and helps you deepen your knowledge incrementally as the need arises. Like SysML itself, the book is method independent and is designed to support whatever processes, procedures, and tools you already use. Coverage Includes Why SysML was created and the business case for using it Quickly putting
SysML to practical use What to know before you start a SysML modeling project Essential concepts that apply to all SysML diagrams SysML diagram elements and relationships Diagramming block definitions, internal structures, use cases, activities, interactions, state machines, constraints, requirements, and packages Using allocations to define mappings among elements across a model SysML notation tables, version changes, and sources for more information

The Complete Business Process Handbook

DMN Method and Style. 2nd Edition This textbook provides organisational leadership with an understanding of business process management and its benefits to an organisation. It provides a practical framework, complete with a set of tools and techniques, to successfully implement business process management projects.

Business Process Model and Notation Using a highly effective approach, this book is based on the principle that readers improve their skills not by reading "about" reading, but rather by guided, hands-on experience "with" reading. Thirty core reading selections—include essays on road rage, coping with language barriers, Texas' Juneteenth celebration, death penalty victims, and crossing the border into the United States—are drawn from books, magazines, newspapers, and texts in various disciplines. They offer readers a diverse number of topics, interests them in the process of reading, and helps them develop their critical thinking, reading, and vocabulary. For anyone who wants to get more out of what they read.

Modeling Enterprise Architecture with TOGAF Are you baffled by how your department can keep making the same mistakes? Do you feel you have been climbing an unending, uphill battle trying to focus your employees’
limited time on more valuable work? You’re not alone! In fact, these obstacles are so common in business that the solution to getting past them even has a name--business process improvement (BPI). Thankfully, though, you don’t have to be a BPI expert in order to resolve these situations and find the results your business needs to find success again. Written by an experienced process analyst, The Power of Business Process Improvement is the resource you need to find a simple, bottom-line approach to process improvement work. By implementing its proven 10-step method, you will be able to:

• Eliminate duplication and bureaucracy
• Control costs
• Establish internal controls to reduce human error
• Test and rework the process before introducing it
• Implement the changes

Whether you are new to BPI or a seasoned pro, this user-friendly how-to guide--complete with software suggestions, quizzes, a comparison of industry improvement methods, and examples to help you apply the ideas--is your solution to turning your business into the well-oiled machine you know it can be.

Real-life BPMN Business-oriented guide to the new Decision Model and Notation standard, completely revised and updated to DMN 1.2. Many practical examples, 171 tables and diagrams.

The Complete Idiot's Guide to MBA Basics BPMN (Business Process Model and Notation) is the established standard for business process modeling. Only a few years after its first publication, it has gained widespread adoption in practice. All important modeling tools support BPMN diagramming. It is possible to create business-oriented diagrams, but also technical models for process execution in business process management systems (BPMS). This book provides a stepwise introduction to BPMN, using many examples close to practice. Starting with the basic elements for modeling sequence flow, all BPMN 2.0
diagrams are presented and discussed in detail. You will gain a profound understanding of the complete notation, and you will be able to make correct use of the different language elements. In the second edition, a collection of useful modeling patterns has been added. These patterns provide best-practice solutions for typical problems arising in the practice of process modeling.

Six Sigma For Dummies In this IBM Redbooks publication we describe and demonstrate dimensional data modeling techniques and technology, specifically focused on business intelligence and data warehousing. It is to help the reader understand how to design, maintain, and use a dimensional model for data warehousing that can provide the data access and performance required for business intelligence. Business intelligence is comprised of a data warehousing infrastructure, and a query, analysis, and reporting environment. Here we focus on the data warehousing infrastructure. But only a specific element of it, the data model - which we consider the base building block of the data warehouse. Or, more precisely, the topic of data modeling and its impact on the business and business applications. The objective is not to provide a treatise on dimensional modeling techniques, but to focus at a more practical level. There is technical content for designing and maintaining such an environment, but also business content. For example, we use case studies to demonstrate how dimensional modeling can impact the business intelligence requirements for your business initiatives. In addition, we provide a detailed discussion on the query aspects of BI and data modeling. For example, we discuss query optimization and how you can determine performance of the data model prior to implementation. You need a solid base for your data warehousing infrastructure . . . . a solid data model.

Systems Analysis and Design Examines what's new and
updated in BPMN 2.0 and look at interchange, best practice, analytics, conformance, optimization, choreography from a technical perspective. Also addresses the business imperative for widespread adoption of the standard by examining best practice guidelines, BPMN business strategy and the human interface including real-life case studies. Other chapters tackle the practical aspects of making BPMN model executable and the basic time-line analysis of a BPMN model.

BPMN 2.0 Business Process Modeling Notation (BPMN) is a standard, graphical modeling representation for business processes. It provides an easy to use, flow-charting notation that is independent of the implementation environment. An underlying rigor supports the notation-facilitating the translation of business level models into executable models that BPM Suites and workflow engines can understand. Over recent years, BPMN has been widely adopted by Business Process Management (BPM) related products—both the Business Process Analysis and Modeling tool vendors and the BPM Suites. This book is for business users and process modeling practitioners alike. Part I provides an easily understood introduction to the key components of BPMN (put forward in a user-friendly fashion). Starting off with simple models, it progresses into more sophisticated patterns. Exercises help cement comprehension and understanding (with answers available online). Part II provides a detailed and authoritative reference on the precise semantics and capabilities of the standard.

MITRE Systems Engineering Guide This is the improved 4th edition of the very successful book "Real-Life BPMN" with excellent reviews on Amazon.com (don't forget to check reviews of the former editions). In this book you will learn how to: Model processes with Business Process
Model and Notation (BPMN) Successfully apply BPMN to real-world problems Use a practical approach to workflow automation with BPMN 2.0 Align business, development and operations Understand how microservices impact business processes Implement BPMN across your organization The definitive guide for process designers: provides an overview of business process notation, presents implementation guidance and best practices, and offers useful tips on what works and what doesn't. Truth be told, there are several BPMN books on the market. Some of them are quite good, so why should you care about this one? This book distills the experience the authors have accumulated while running Camunda, a company that delivers the leading open source workflow and decision automation platform. Camunda helped to define the BPMN specification, and during the past 15 years, they have applied BPMN to thousands of customer use cases. These were big businesses, small companies, and public institutions. Now you can benefit from this practical experience. This book also gives an introduction to DMN for decision management, which you might know as business rules management (BRM). This book is also available in German and Spanish. Note: The resolution of all images in the ebook has been increased, starting with the third edition, to improve the digital reading experience.

Activiti in Action Your people might be your organization’s greatest assets, but their interactions with one another are what determine the quality and the quantity of their contributions. Few organizations know how to generate the sense of excitement, energy, and shared mission that occurs when people truly join together. This book shows how, describing four simple behavioral keys that fundamentally change how people work together — building greater trust, understanding and collaboration.
Fundamentals of Business Process Management Business Process Management (BPM) has become one of the most widely used approaches for the design of modern organizational and information systems. The conscious treatment of business processes as significant corporate assets has facilitated substantial improvements in organizational performance but is also used to ensure the conformance of corporate activities. This Handbook presents in two volumes the contemporary body of knowledge as articulated by the world's leading BPM thought leaders. This first volume focuses on arriving at a sound definition of BPM approaches and examines BPM methods and process-aware information systems. As such, it provides guidance for the integration of BPM into corporate methodologies and information systems. Each chapter has been contributed by leading international experts. Selected case studies complement their views and lead to a summary of BPM expertise that is unique in its coverage of the most critical success factors of BPM. The second edition of this handbook has been significantly revised and extended. Each chapter has been updated to reflect the most current developments. This includes in particular new technologies such as in-memory data and process management, social media and networks. A further focus of this revised and extended edition is on the actual deployment of the proposed theoretical concepts. This volume includes a number of entire new chapters from some of the world's leading experts in the domain of BPM.

DMN Method and Style. 2nd Edition Business Decision Management is a technology-assisted practice of defining, analyzing, and maintaining the decision logic that drives interactions with customers, suppliers, and employees. For many years, subject matter experts created text-based "requirements" and handed them over to programmers for implementation on a Business Rule
Engine. The Decision Model and Notation (DMN) now offers a better way: decision logic precisely defined and maintained by subject matter experts themselves, using business-friendly graphical models that can be automatically validated for completeness and consistency. Since DMN is an industry standard, the meaning of a decision model does not depend on the tool used to create it or some consultant's methodology. It's defined by a specification. And best of all, DMN models are directly executable, so What You See Is What You Get. "DMN Method and Style" is your guide to the new standard and to the features and benefits of Business Decision Management. It explains not only the shapes and symbols used to describe end-to-end decision logic in a Decision Requirements Diagram (DRD), but how to properly decompose the top-level decision into a network of supporting decisions and input data. It also shows you how to define the detailed logic of each decision in the diagram using decision tables, literal expressions, and reusable logic blocks called business knowledge models. Like its predecessor "BPMN Method and Style," the book suggests best practices, in the form of style rules and a modeling methodology, for capturing the end-to-end decision logic in a way that is complete, consistent, and clear from the printed DRD and tabular expressions alone.

SysML Distilled OCEB 2 Certification Guide, Second Edition has been updated to cover the new version 2 of the BPMN standard and delivers expert insight into BPM from one of the developers of the OCEB Fundamental exam, offering full coverage of the fundamental exam material for both the business and technical tracks to further certification. The first study guide prepares candidates to take—and pass—the OCEB Fundamental exam, explaining and building on basic concepts, focusing on key areas, and testing knowledge of all critical topics with sample
questions and detailed answers. Suitable for practitioners, and those newer to the field, this book provides a solid grounding in business process management based on the authors’ own extensive BPM consulting experiences. Completely updated, with the latest material needed to pass the OCEB-2 and BPMN Certification. Includes sample test questions in each chapter, with answers in the appendix. Expert authors provide a solid overview of business process management (BPM).

Handbook on Business Process Management 1. The BPMN standard notation consolidates the best ideas from other notations (UML activity diagram, IDEF, ebXML, BPSS, ADF, Event-Process Chains EPCs, etc.) and provides an overall information communication mean for all Business Processes stakeholders. The BPMN 2.0 Distilled helps the Business Analysts and Implementers to model the Business Processes in a standardized way. Furthermore, this book describes the new elements coming with the latest BPMN Specification: Choreography and Conversation diagrams.

Real-Life BPMN This is the improved 2nd edition of the very successful book "Real-Life BPMN" with excellent reviews on Amazon.com (don’t forget to check reviews of the 1st edition). It is about Business Process Management (BPM) and Business Process Model and Notation (BPMN 2.0). Truth be told, there are several BPMN books on the market. Some of them are quite good, so why should you care about this one? This book distills the experience the authors accumulated while running camunda, a consulting company that specializes in BPM. camunda helped to define the BPMN specification, and during the past five years, they have applied BPMN in over 250 customer engagements. These were big businesses, small companies, and public institutions. Now you can benefit
from this practical experience. Topics covered: The basics of modeling processes with Business Process Model and Notation (BPMN 2.0) Methods to apply BPMN successfully to real-world problems A practical approach for automating processes with BPMN 2.0 The alignment of business and IT as an attainable goal Advice on introducing BPMN across your company This book explains the notation, of course, but it also delves into the kinds of challenges that process designers face every day. It talks about pitfalls to avoid. It gives dos and don'ts. There are guidelines and best practices. This second edition in English is based on the successful fourth German edition, which, according to amazon.de, it is still the highest-ranked book on BPMN in German. The number of five-star ratings awarded by readers speaks volumes. Also available in Spanish.

OCEB 2 Certification Guide This book constitutes the proceedings of the 18th International Conference on Business Process Management, BPM 2020, held in Seville, Spain, in September 2020. The conference was held virtually due to the COVID-19 pandemic. The 27 full papers included in this volume were carefully reviewed and selected from 125 submissions. Two full keynote papers are also included. The papers are organized in topical sections named: foundations; engineering; and management.

Learning BPMN 2.0 Do you ever think of how you learn--reading, watching, doing? Maybe you use all three. Many of us go through life unaware of how we learn or acquire a skill set; we just learn it. We all have the capability to learn. It is from that perspective and with a passion for business process modeling with Business Process Modeling and Notation (BPMN) that Dr. Joshua Fuehrer and Joseph Butchko set out to write a book that will provide an understanding of BPMN while engaging in
the adult learning process for acquiring knowledge. Learning BPMN 2.0 is intended to bridge the gap between theory and practice. While the focus is on learning BPMN, this book will also teach foundational concepts for business process improvement, while maintaining a balance between academia and real-world examples. Through research, anecdotal evidence, and a collection of various resources and videos Learning BPMN 2.0 will help you grasp ideas and transform information in innovative ways. In the end you will have a greater understanding on how to apply BPMN in a way that communicates your organizations business and technical process models.

BPMN 2.0 Handbook Second Edition This book constitutes the proceedings of the 4th workshop on Business Process Model and Notation, BPMN 2012, held in Vienna, Austria, in September 2012. The BPMN workshop series provides a forum for academics and practitioners who share an interest in business process modeling using the Business Process Modeling Notation, which is seen by many as the de facto standard for business process modeling. This year, the workshop lasted two days and consisted of both a scientific and a practitioner event. The six full and three short papers presented were carefully reviewed and selected from 22 submissions. The workshop applied a thorough reviewing process, during which each paper was reviewed by three Program Committee members. In addition, an extended abstract of the workshop keynote is also included.

BPMN Method and Style Discover BIM: A better way to build better buildings Building Information Modeling (BIM) offers a novel approach to design, construction, and facility management in which a digital representation of the building product and process is used to facilitate the exchange and interoperability of information in digital format. BIM is beginning to change the way buildings
look, the way they function, and the ways in which they are designed and built. The BIM Handbook, Third Edition provides an in-depth understanding of BIM technologies, the business and organizational issues associated with its implementation, and the profound advantages that effective use of BIM can provide to all members of a project team. Updates to this edition include: Information on the ways in which professionals should use BIM to gain maximum value New topics such as collaborative working, national and major construction clients, BIM standards and guides A discussion on how various professional roles have expanded through the widespread use and the new avenues of BIM practices and services A wealth of new case studies that clearly illustrate exactly how BIM is applied in a wide variety of conditions Painting a colorful and thorough picture of the state of the art in building information modeling, the BIM Handbook, Third Edition guides readers to successful implementations, helping them to avoid needless frustration and costs and take full advantage of this paradigm-shifting approach to construct better buildings that consume fewer materials and require less time, labor, and capital resources.

Empirical Studies on the Development of Executable Business Processes In the current fast-paced and constantly changing business environment, it is more important than ever for organizations to be agile, monitor business performance, and meet with increasingly stringent compliance requirements. Written by pioneering consultants and bestselling authors with track records of international success, The Decision Model: A Business Logic Framework Linking Business and Technology provides a platform for rethinking how to view, design, execute, and govern business logic. The book explains how to implement the Decision Model, a stable, rigorous model of core business logic that informs current and emerging technology. The authors supply a strong
Theoretical foundation, while succinctly defining the path needed to incorporate agile and iterative techniques for developing a model that will be the cornerstone for continual growth. Because the book introduces a new model with tentacles in many disciplines, it is divided into three sections: Section 1: A Complete overview of the Decision Model and its place in the business and technology world Section 2: A Detailed treatment of the foundation of the Decision Model and a formal definition of the Model Section 3: Specialized topics of interest on the Decision Model, including both business and technical issues The Decision Model provides a framework for organizing business rules into well-formed decision-based structures that are predictable, stable, maintainable, and normalized. More than this, the Decision Model directly correlates business logic to the business drivers behind it, allowing it to be used as a lever for meeting changing business objectives and marketplace demands. This book not only defines the Decision Model and but also demonstrates how it can be used to organize decision structures for maximum stability, agility, and technology independence and provide input into automation design.

The Power of Business Process Improvement BPMN 2.0 is the industry standard diagramming language for business process models. The meaning of the business process diagram is the same, regardless of the tool used to create it. But creating models that are correct, complete, and clear demands more than a dictionary of BPMN shapes and symbols. It also requires a methodology for translating process logic consistently into the diagram. And it requires a measure of modeling style as well, conventions that ensure that the process logic is unambiguous from the diagram by itself. In short, "good BPMN" requires a disciplined approach called "method and style." In this book, Bruce Silver explains which BPMN elements process modelers need to understand, in two
levels, including exactly where and how to use each element. Level 1 (the Descriptive modeling subclass of BPMN 2.0) is a palette of shapes and symbols largely carried over from traditional flowcharting. Level 2 (the Analytic subclass) expands the palette to be able to describe event-triggered behavior, critical to modeling exception handling. The book explains the real meaning of BPMN’s most basic concepts - like activity, process, and end state - essential to using the language correctly, and provides a step-by-step methodology for going from a blank page to a complete end-to-end BPMN model, developed from the top down in a hierarchical structure. From the top-level diagram you can see on a single page exactly how the process starts, its possible end states, what the instance represents, and communications with the Customer, service providers, and other processes. From there you can drill down to see the details of any part of the process.

Real-Life BPMN (4th Edition) The author of The Complete Idiot's Guide to Economics provides clear, concise information on the most significant issues facing today's business professionals, including recent developments in management, economics, marketing, leadership and information technology. Original. 12,000 first printing.

Opening Doors to Teamwork and Collaboration This is the improved 3rd edition of the very successful book "Real-Life BPMN" with excellent reviews on Amazon.com (don’t forget to check reviews of the 1st and 2nd edition). It is about business process management (BPM) and Business Process Model and Notation (BPMN 2.0). Truth be told, there are several BPMN books on the market. Some of them are quite good, so why should you care about this one? This book distills the experience the authors accumulated while running Camunda, a consulting company that specializes in BPM. Camunda helped to
define the BPMN specification, and during the past ten years, they have applied BPMN in over 1000 customer engagements. These were big businesses, small companies, and public institutions. Now you can benefit from this practical experience. Topics covered: The basics of modeling processes with Business Process Model and Notation (BPMN 2.0) Methods to apply BPMN successfully to real-world problems A practical approach for automating processes with BPMN 2.0 The alignment of business and IT as an attainable goal Advice on introducing BPMN across your company This book explains the notation, of course, but it also delves into the kinds of challenges that process designers face every day. It talks about pitfalls to avoid. It gives dos and don'ts. There are guidelines and best practices. In the 3rd edition we added introductions to the related BPM standards CMMN 1.1 for case management, handling unstructured processes DMN 1.1 for decision management, you might know as business rules management (BRM) This third edition in English is based on the successful fifth German edition, which, according to amazon.de, it is the highest-ranked book on BPMN in German. The number of five-star ratings awarded by readers speaks volumes. Also available in Spanish.

The Basics of Process Mapping, 2nd Edition The fast and easy way to understand and implement Six Sigma The world's largest and most profitable companies—including the likes of GE, Bank of America, Honeywell, DuPont, Samsung, Starwood Hotels, Bechtel, and Motorola—have used Six Sigma to achieve breathtaking improvements in business performance, in everything from products to processes to complex systems and even in work environments. Over the past decade, over $100 billion in bottom-line performance has been achieved through corporate Six Sigma programs. Yet, despite its astounding effectiveness, few outside of the community of Six Sigma
practitioners know what Six Sigma is all about. With this book, Six Sigma is revealed to everyone. You might be in a company that's already implemented Six Sigma, or your organization may be considering it. You may be a student who wants to learn how it works, or you might be a seasoned business professional who needs to get up to speed. In any case, this updated edition of Six Sigma For Dummies is the most straightforward, non-intimidating guide on the market. New and updated material, including real-world examples What Six Sigma is all about and how it works The benefits of Six Sigma in organizations and businesses The powerful "DMAIC" problem-solving roadmap Yellow, Green and Black—how the Six Sigma "belt" system works How to select and utilize the right tools and technologies Speaking the language of Six Sigma; knowing the roles and responsibilities; and mastering the statistics skills and analytical methods Six Sigma For Dummies will become everyone's No. 1 resource for discovering and mastering the world's most famous and powerful improvement tool. Stephen Covey is spot-on when he says, "Six Sigma For Dummies is a book to be read by everyone."

Enterprise Integration Patterns, Vol 2 Modeling Enterprise Architecture with TOGAF explains everything you need to know to effectively model enterprise architecture with The Open Group Architecture Framework (TOGAF), the leading EA standard. This solution-focused reference presents key techniques and illustrative examples to help you model enterprise architecture. This book describes the TOGAF standard and its structure, from the architecture transformation method to governance, and presents enterprise architecture modeling practices with plenty of examples of TOGAF deliverables in the context of a case study. Although widespread and growing quickly, enterprise architecture is delicate to manage across all its dimensions. Focusing on the architecture
transformation method, TOGAF provides a wide framework, which covers the repository, governance, and a set of recognized best practices. The examples featured in this book were realized using the open source Modelio tool, which includes extensions for TOGAF. Includes intuitive summaries of the complex TOGAF standard to let you effectively model enterprise architecture Uses practical examples to illustrate ways to adapt TOGAF to the needs of your enterprise Provides model examples with Modelio, a free modeling tool, letting you exercise TOGAF modeling immediately using a dedicated tool Combines existing modeling standards with TOGAF

CMMN Method and Style Business-oriented guide to the new Decision Model and Notation standard, completely revised and updated to DMN 1.2. Many practical examples, 171 tables and diagrams.

Dmn Method and Style The practice of enterprise application development has benefited from the emergence of many new enabling technologies. Multi-tiered object-oriented platforms, such as Java and .NET, have become commonplace. These new tools and technologies are capable of building powerful applications, but they are not easily implemented. Common failures in enterprise applications often occur because their developers do not understand the architectural lessons that experienced object developers have learned. Patterns of Enterprise Application Architecture is written in direct response to the stiff challenges that face enterprise application developers. The author, noted object-oriented designer Martin Fowler, noticed that despite changes in technology--from Smalltalk to CORBA to Java to .NET--the same basic design ideas can be adapted and applied to solve common problems. With the help of an expert group of contributors, Martin distills over forty recurring solutions
into patterns. The result is an indispensable handbook of solutions that are applicable to any enterprise application platform. This book is actually two books in one. The first section is a short tutorial on developing enterprise applications, which you can read from start to finish to understand the scope of the book's lessons. The next section, the bulk of the book, is a detailed reference to the patterns themselves. Each pattern provides usage and implementation information, as well as detailed code examples in Java or C#. The entire book is also richly illustrated with UML diagrams to further explain the concepts. Armed with this book, you will have the knowledge necessary to make important architectural decisions about building an enterprise application and the proven patterns for use when building them. The topics covered include: · Dividing an enterprise application into layers · The major approaches to organizing business logic · An in-depth treatment of mapping between objects and relational databases · Using Model-View-Controller to organize a Web presentation · Handling concurrency for data that spans multiple transactions · Designing distributed object interfaces

Structured Reading Summary Activiti in Action is a comprehensive tutorial designed to introduce developers to the world of business process modeling using Activiti. Before diving into the nuts and bolts of Activiti, this book presents a solid introduction to BPMN 2.0 from a developer's perspective. About the Technology Activiti streamlines the implementation of your business processes: with Activiti Designer you draw your business process using BPMN. Its XML output goes to the Activiti Engine which then creates the web forms and performs the communications that implement your process. It's as simple as that. Activiti is lightweight, integrates seamlessly with standard frameworks, and includes easy-to-use design and management tools. About the Book
Activiti in Action introduces developers to business process modeling with Activiti. You'll start by exploring BPMN 2.0 from a developer's perspective. Then, you'll quickly move to examples that show you how to implement processes with Activiti. You'll dive into key areas of process modeling, including workflow, ESB usage, process monitoring, event handling, business rule engines, and document management integration. Written for business application developers. Familiarity with Java and BPMN is helpful but not required. Purchase of the print book comes with an offer of a free PDF, ePub, and Kindle eBook from Manning. Also available is all code from the book. What's Inside Activiti from the ground up
Dozens of real-world examples Integrate with standard Java tooling Table of Contents
PART 1 INTRODUCING BPMN 2.0 AND ACTIVITI Introducing the Activiti framework BPMN 2.0: what's in it for developers? Introducing the Activiti tool stack Working with the Activiti process engine
PART 2 IMPLEMENTING BPMN 2.0 PROCESSES WITH ACTIVITI Implementing a BPMN 2.0 process Applying advanced BPMN 2.0 and extensions Dealing with error handling Deploying and configuring the Activiti Engine Exploring additional Activiti modules
PART 3 ENHANCING BPMN 2.0 PROCESSES Implementing advanced workflow Integrating services with a BPMN 2.0 process Ruling the business rule engine Document management using Alfresco Business monitoring and Activiti
PART 4 MANAGING BPMN 2.0 PROCESSES? Managing the Activiti Engine

BPMN Modeling and Reference Guide This book collects essential research on the practical application of executable business process modeling in real-world projects, i.e., model-driven solutions for the support and automation of digital business processes that are created using languages such as BPEL or BPMN. It mainly focuses on empirical research, but also includes an up-to-date
cross-section of case studies in order to assess examples of BPM’s practical impact in the industry. On the one hand, executable models are formally and precisely defined so that computers can interpret and execute them; on the other, they are visualized so that humans can describe, document and optimize business processes at a higher level of abstraction than with traditional textual programming languages. While these important research areas have long been separated from one another, this book is an attempt at cross-fertilization, driven by the insight that business processes are the software behind today’s digital organizations, and that achieving a precise representation of such processes is key to their reliable execution. Consequently, the book presents various case studies and experiments that investigate questions of interest to both academia (e.g., identifying challenges for which no solution exists; sharing new insights into how existing approaches are actually used) and industry (e.g., guidelines on using certain technologies and on modeling comprehensible and executable processes). Both researchers and practitioners will benefit from the presentation of how concepts are transformed into working solutions. The studies are presented in a structured manner and with sufficient rigor to be considered empirical research, further enhancing the book’s value for the research community, while practitioners will find concrete guidance on making the right decisions for their projects.

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